## Burlington

## Burlington Stores, Inc. Reports First Quarter 2021 Earnings

May 27, 2021

## All First Quarter 2021 comparisons are made versus the First Quarter 2019

- On a GAAP basis, total sales increased $35 \%$, net income was $\$ 171$ million, and diluted EPS increased $118 \%$ to \$2.51
- Comparable store sales increased 20\%
- On a non-GAAP basis, Adjusted EBIT was $\$ 238$ million, an increase of 360 basis points as a percentage of sales
- On a non-GAAP basis, Adjusted EPS increased 106\% to \$2.59

BURLINGTON, N.J., May 27, 2021 (GLOBE NEWSWIRE) -- Burlington Stores, Inc. (NYSE: BURL), a nationally recognized off-price retailer of high-quality, branded apparel, footwear, accessories, and merchandise for the home at everyday low prices, today announced its results for the first quarter ended May 1, 2021.

Michael O'Sullivan, CEO, stated, "We are pleased with our first quarter results. There were numerous factors that contributed to improved traffic and consumer spending in the quarter - including the latest stimulus checks, the pace of the vaccine roll-out, and pent-up consumer demand. We were able to chase the very strong trend and maximize our share of this sales opportunity through strong execution of our Burlington 2.0 strategies."

Mr. O'Sullivan continued, "The second quarter is off to a good start, but the go-forward sales trend remains very difficult to predict. Meanwhile, expense headwinds in supply chain and freight have continued to deteriorate, and these are likely to weigh on our operating margin throughout the balance of the year."

Fiscal 2021 First Quarter Operating Results (for the 13-week period ended May 1, 2021 compared with the 13-week period ended May 4, 2019)

- Total sales increased $35 \%$ compared to the first quarter of Fiscal 2019 to $\$ 2,191$ million, while comparable store sales increased 20\% compared to the first quarter of Fiscal 2019.
- Gross margin rate was $43.3 \%$ vs. $41.0 \%$ for the first quarter of Fiscal 2019, an increase of 230 basis points.
- Product sourcing costs, which are included in selling, general and administrative expenses (SG\&A), were $\$ 141$ million vs. $\$ 79$ million in the first quarter of Fiscal 2019. Product sourcing costs include the costs of processing goods through our supply chain and buying costs.
- SG\&A was $30.3 \%$ as a percentage of net sales vs. $31.8 \%$ in the first quarter of Fiscal 2019. Adjusted SG\&A, as defined below, was $23.7 \%$ as a percentage of net sales vs. $26.3 \%$ in the first quarter of Fiscal 2019, an improvement of 260 basis points.
- The effective tax rate was $19.2 \%$ vs. $17.2 \%$ in the first quarter of Fiscal 2019. The Adjusted Effective Tax Rate was $19.4 \%$ vs. $18.0 \%$ in the first quarter of Fiscal 2019.
- Net income increased $120 \%$ to $\$ 171$ million, or $\$ 2.51$ per share vs. $\$ 78$ million, or $\$ 1.15$ per share for the first quarter of Fiscal 2019, and Adjusted Net Income was $\$ 176$ million, or $\$ 2.59$ per share vs. $\$ 85$ million, or $\$ 1.26$ per share for the first quarter of Fiscal 2019.
- Fully diluted shares outstanding amounted to 68.0 million at the end of the quarter compared with 67.7 million at the end of the first quarter of Fiscal 2019.
- Adjusted EBITDA increased 75\% from the first quarter of Fiscal 2019 to $\$ 293$ million, an increase of 310 basis points as a percentage of sales. Adjusted EBIT increased 103\% from the first quarter of Fiscal 2019 to $\$ 238$ million, an increase of 360 basis points as a percentage of sales.
- Given the volatility in Fiscal 2020 results caused by COVID-19 and to assist with comparability, all first quarter Fiscal 2021 comparisons are made versus the first quarter of Fiscal 2019. For a discussion of results for the first quarter of Fiscal 2021 as compared to the first quarter of Fiscal 2020, refer to our Quarterly Report on Form 10-Q for the quarter ended May 1, 2021, which will be filed with the Securities and Exchange Commission (the "SEC").


## Inventory

- Merchandise inventories were $\$ 768$ million vs. $\$ 896$ million at the end of the first quarter of Fiscal 2019, a $14 \%$ decrease, while comparable store inventories decreased $19 \%$. Reserve inventory was $35 \%$ of total inventory at the end of the first quarter of Fiscal 2021 compared to $34 \%$ at the end of the first quarter of Fiscal 2019.
- The Company ended the first quarter of Fiscal 2021 with $\$ 2,080$ million in liquidity, comprised of $\$ 1,531$ million in unrestricted cash and $\$ 549$ million in availability on its ABL facility.


## Accounting for Convertible Notes

- As of the first day of Fiscal 2021, we elected to early adopt ASU 2020-06. Prior to adoption, the convertible notes were separated into debt and equity components, and our income statement reflected an effective interest rate of $8.2 \%$. Following adoption of the new guidance, we are now showing the entire principal amount as debt on the balance sheet, and the income statement reflects an effective interest rate of $2.8 \%$. We decided to adopt this guidance early, because we believe it brings our financial statements more in-line with the actual terms of the notes.
- Given the change in accounting for convertible notes, our total balance sheet debt as of the end of the first quarter of Fiscal 2021 is now $\$ 2.1$ billion, which includes $\$ 959$ million on our Term Loan, $\$ 805$ million in convertible notes, $\$ 300$ million in high yield senior secured notes, and no outstanding balance on our ABL facility.


## Share Repurchase Activity

- As of the end of the first quarter, the Company's share repurchase program, which remains suspended, had $\$ 348$ million in remaining authorization.


## Redemption of Senior Secured Notes

- Today, the Company is announcing a make-whole call for the full $\$ 300$ million outstanding principal amount of its $6.25 \%$ Senior Secured Notes due 2025, which were issued in April 2020.
- As a result of this action, the Company is expecting a pre-tax debt extinguishment charge of approximately $\$ 30$ million in the second quarter of Fiscal 2021.


## Outlook

Given the uncertainty surrounding the pace of the recovery of consumer demand and the ongoing COVID-19 pandemic, the Company is not providing sales or earnings guidance for Fiscal 2021 (the 52-weeks ending January 29, 2022) at this time.

The Company is updating the following Fiscal 2021 guidance items:

- Capital expenditures, net of landlord allowances, is expected to be approximately $\$ 470$ million;
- The Company expects to open 100 new stores, while relocating or closing 25 stores, for a total of 75 net new stores in Fiscal 2021;
- Depreciation \& amortization, exclusive of favorable lease costs, is expected to be approximately $\$ 260$ million;
- Interest expense is now expected to be approximately $\$ 68$ million, subject to the successful redemption described above of the $\$ 300$ million outstanding of our Senior Secured Notes; and
- The effective tax rate is now expected to be approximately $23 \%$ to $24 \%$.


## Note Regarding Non-GAAP Financial Measures

The foregoing discussion of the Company's operating results includes references to Adjusted SG\&A, Adjusted EBITDA, Adjusted Net Income, Adjusted Earnings per Share (or Adjusted EPS), Adjusted EBIT (or Operating Margin), and Adjusted Effective Tax Rate. The Company believes these supplemental measures are useful in evaluating the performance of our business and provide greater transparency into our results of operations. In particular, we believe that excluding certain items that may vary substantially in frequency and magnitude from what we consider to be our core operating results are useful supplemental measures that assist in evaluating our ability to generate earnings and leverage sales, and to more readily compare core operating results between past and future periods. These non-GAAP financial measures are defined and reconciled to the most comparable GAAP measures later in this document.

## First Quarter 2021 Conference Call

The Company will hold a conference call on May 27, 2021 at 8:30 a.m. Eastern Time to discuss the Company's first quarter results. The U.S. toll-free dial-in for the conference call is 1-866-437-5084 and the international dial-in number is 1-409-220-9374.

A live webcast of the conference call will also be available on the investor relations page of the Company's website at
www.burlingtoninvestors.com. For those unable to participate in the conference call, a replay will be available beginning after the conclusion of the call on May 27, 2021 through June 3, 2021. The U.S. toll-free replay dial-in number is 1-855-859-2056 and the international replay dial-in number is $1-404-537-3406$. The replay passcode is 5129659 . Additionally, a replay of the call will be available on the investor relations page of the Company's website at www.burlingtoninvestors.com.

## About Burlington Stores, Inc.

Burlington Stores, Inc., headquartered in New Jersey, is a nationally recognized off-price retailer with Fiscal 2020 net sales of $\$ 5.8$ billion. The Company is a Fortune 500 company and its common stock is traded on the New York Stock Exchange under the ticker symbol "BURL." The Company operated 784 stores as of the end of the first quarter of Fiscal 2021, in 45 states and Puerto Rico, principally under the name Burlington Stores. The

Company's stores offer an extensive selection of in-season, fashion-focused merchandise at up to $60 \%$ off other retailers' prices, including women's ready-to-wear apparel, menswear, youth apparel, baby, beauty, footwear, accessories, home, toys, gifts and coats.

For more information about the Company, visit www.burlington.com.

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## Safe Harbor for Forward-Looking and Cautionary Statements

This release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical fact included in this release, including those about our expected sales trend, our liquidity position, inventory plans, and the economic environment, as well as statements describing our outlook for future periods and the redemption of our senior secured notes, are forward-looking statements. Forward-looking statements discuss our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. We do not undertake to publicly update or revise our forward-looking statements even if experience or future changes make it clear that any projected results expressed or implied in such statements will not be realized. If we do update one or more forward-looking statements, no inference should be made that we will make additional updates with respect to those or other forward-looking statements. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those we expected, including general economic conditions; pandemics, including the duration of the COVID-19 pandemic and actions taken to slow its spread and the related impact on consumer confidence and spending; our ability to successfully implement one or more of our strategic initiatives and growth plans; the availability of desirable store locations on suitable terms; changing consumer preferences and demand; industry trends, including changes in buying, inventory and other business practices; competitive factors, including pricing and promotional activities of major competitors and an increase in competition within the markets in which we compete; the availability, selection and purchasing of attractive merchandise on favorable terms; import risks, including tax and trade policies, tariffs and government regulations; weather patterns, including, among other things, changes in year-over-year temperatures; our future profitability; our ability to control costs and expenses; unforeseen cyber-related problems or attacks; any unforeseen material loss or casualty; the effect of inflation; regulatory and tax changes; our relationships with employees; the impact of current and future laws and the interpretation of such laws; terrorist attacks, particularly attacks on or within markets in which we operate; natural and man-made disasters, including fire, snow and ice storms, flood, hail, hurricanes and earthquakes; our substantial level of indebtedness and related debt-service obligations; restrictions imposed by covenants in our debt agreements; availability of adequate financing; our dependence on vendors for our merchandise; domestic events affecting the delivery of merchandise to our stores; existence of adverse litigation; and each of the factors that may be described from time to time in our filings with the SEC. For each of these factors, the Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, as amended.

BURLINGTON STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME (LOSS)

(unaudited)
(All amounts in thousands, except per share data)

|  | Three Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | May 1, 2021 |  | May 2, <br> 2020 |  | May 4, 2019 |  |
| REVENUES: |  |  |  |  |  |  |
| Net sales | \$ | 2,190,667 | \$ | 797,996 | \$ | 1,628,547 |
| Other revenue |  | 2,629 |  | 3,527 |  | 5,647 |
| Total revenue |  | 2,193,296 |  | 801,523 |  | 1,634,194 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |
| Cost of sales |  | 1,242,189 |  | 782,184 |  | 961,318 |
| Selling, general and administrative expenses |  | 664,828 |  | 485,088 |  | 517,378 |
| Costs related to debt issuances and amendments |  | - |  | 4,352 |  | (382) |
| Depreciation and amortization |  | 55,610 |  | 54,291 |  | 50,641 |
| Impairment charges - long-lived assets |  | 777 |  | 1,924 |  | - |
| Other income - net |  | $(1,374)$ |  | $(2,124)$ |  | (2,092) |
| Loss on extinguishment of debt |  | - |  | 202 |  | - |
| Interest expense |  | 19,599 |  | 14,693 |  | 13,371 |
| Total costs and expenses |  | 1,981,629 |  | 1,340,610 |  | 1,540,234 |
| Income (loss) before income tax expense (benefit) |  | 211,667 |  | $(539,087)$ |  | 93,960 |
| Income tax expense (benefit) |  | 40,637 |  | $(205,359)$ |  | 16,195 |
| Net income (loss) | \$ | 171,030 | \$ | (333,728) | \$ | 77,765 |

$\qquad$
$\$ \quad 2.51$
$\$$

68,032
65,572
67,730

## BURLINGTON STORES, INC. <br> CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited) <br> (All amounts in thousands)

Current assets:
Cash and cash equivalents
Restricted cash and cash equivalents
Accounts receivable-net
Merchandise inventories
Assets held for disposal
Prepaid and other current assets
Total current assets
Property and equipment-net
Operating lease assets
Goodwill and intangible assets-net
Deferred tax assets
Other assets
Total assets

LIABILITIES AND STOCKHOLDERS' EQUITY

## Current liabilities:

Accounts payable
Current operating lease liabilities
Other current liabilities
Current maturities of long term debt

## Total current liabilities

Long term debt
Long term operating lease liabilities
Other liabilities
Deferred tax liabilities
Stockholders' equity
Total liabilities and stockholders' equity

\$ 1,530,600

| 6,582 |  |
| ---: | ---: |
| 83,350 |  |
| 767,575 |  |
| 6,655 |  |
| 343,336 |  |
| $2,738,098$ |  |
| $1,454,454$ |  |
| $2,500,887$ |  |
|  | 285,064 |
| 4,332 |  |
|  | 68,209 |
| $\$$ | $7,051,044$ |

$\$ \quad 1,530,600$
6,582
83,350
, 655
$\stackrel{ }{\underline{ }}$

5

| January 30, |
| :---: |
| 2021 |

\$ 1,380,276
\$

$\begin{array}{rr}6,582 & 6,582 \\ 62,161 & 12,375\end{array}$

## .

## $\square$

740
6,6
-

2,469

| 4,422 |
| ---: |
|  |
| 72,761 |
| $\$ \quad 6,781,092$ |


| \$ | 906,960 |
| ---: | ---: |
|  | 312,934 |
| 504,520 |  |
|  | 4,287 |
|  | $1,728,701$ |
| $2,081,013$ |  |
|  | $2,428,866$ |
|  | 100,953 |
|  | 171,619 |
|  | 539,892 |
| $\$$ | $7,051,044$ |

\$


May 2, 2020

| $\begin{gathered} \text { May } 4, \\ \text {, } \end{gathered}$ |  |
| :---: | :---: |
| \$ | 105,031 |
|  | 21,882 |
|  | 99,461 |
|  | 895,813 |
|  | 129,614 |
|  | 1,251,801 |
|  | 1,288,180 |
|  | 2,145,698 |
|  | 285,064 |
|  | 4,191 |
|  | 90,305 |
| \$ | 5,065,239 |

BURLINGTON STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

 (unaudited)(All amounts in thousands)

## OPERATING ACTIVITIES

Net income (loss)

| Three Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { May 1, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { May 2, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { May 4, } \\ 2019 \\ \hline \end{gathered}$ |  |
| \$ | 171,030 | \$ | $(333,728)$ | \$ | 77,765 |
|  | 55,610 |  | 54,291 |  | 50,641 |
|  | 9,010 |  | $(4,146)$ |  | 2,993 |
|  | - |  | 202 |  | - |
|  | 12,879 |  | 17,352 |  | 9,427 |
|  | $(4,799)$ |  | 1,174 |  | 4,057 |
|  | 9,690 |  | 5,807 |  | 12,213 |

Changes in assets and liabilities:


The following tables calculate the Company's Adjusted Net Income (Loss), Adjusted EPS, Adjusted EBITDA, Adjusted EBIT, Adjusted SG\&A and Adjusted Effective Tax Rate, all of which are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position or cash flows that either excludes or includes amounts that are not normally excluded or included in the most directly comparable measure calculated and presented in accordance with GAAP.

Adjusted Net Income (Loss) is defined as net income (loss), exclusive of the following items, if applicable: (i) net favorable lease costs; (ii) costs related to debt issuances and amendments; (iii) loss on extinguishment of debt; (iv) impairment charges; (v) amounts related to certain litigation matters; (vi) non-cash interest expense on convertible notes; (vii) costs related to closing the e-commerce store; and (viii) other unusual, non-recurring or extraordinary expenses, losses, charges or gains, all of which are tax effected to arrive at Adjusted Net Income (Loss).

Adjusted EPS is defined as Adjusted Net Income (Loss) divided by the diluted weighted average shares outstanding, as defined in the table below.
Adjusted EBITDA is defined as net income (loss), exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) depreciation and amortization; (vi) impairment charges; (vii) costs related to debt issuances and amendments; (viii) amounts related to certain litigation matters; (ix) costs related to closing the e-commerce store; and (x) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted EBIT (or Adjusted Operating Margin) is defined as net income (loss), exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) impairment charges; (vi) net favorable lease costs; (vii) costs related to debt issuances and amendments; (viii) amounts related to certain litigation matters; (ix) costs related to closing the e-commerce store; and (x) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted SG\&A is defined as SG\&A less product sourcing costs, favorable lease costs, amounts related to certain litigation matters and costs related to closing the e-commerce store.

Adjusted Effective Tax Rate is defined as the GAAP effective tax rate less the tax effect of the reconciling items to arrive at Adjusted Net Income (footnote (f) in the table below).

The Company presents Adjusted Net Income (Loss), Adjusted EPS, Adjusted EBITDA, Adjusted EBIT, Adjusted SG\&A and Adjusted Effective Tax Rate, because it believes they are useful supplemental measures in evaluating the performance of the Company's business and provide greater transparency into the results of operations. In particular, the Company believes that excluding certain items that may vary substantially in frequency and magnitude from what the Company considers to be its core operating results are useful supplemental measures that assist in evaluating the Company's ability to generate earnings and leverage sales, and to more readily compare core operating results between past and future periods.

The Company believes that these non-GAAP measures provide investors helpful information with respect to the Company's operations and financial condition. Other companies in the retail industry may calculate these non-GAAP measures differently such that the Company's calculation may not be directly comparable.

The following table shows the Company's reconciliation of net income (loss) to Adjusted Net Income (Loss) and Adjusted EPS for the periods indicated:

|  | (unaudited) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands, except per share data) |  |  |  |  |  |
|  | Three Months Ended |  |  |  |  |  |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { May 2, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { May } 4 \\ 2019 \end{gathered}$ |  |
| Reconciliation of net income (loss) to Adjusted Net Income (Loss): |  |  |  |  |  |  |
| Net income (loss) | \$ | 171,030 | \$ | $(333,728)$ | \$ | 77,765 |
| Net favorable lease costs (a) |  | 5,911 |  | 6,443 |  | 10,701 |
| Non-cash interest expense on convertible notes (b) |  | - |  | 1,366 |  | - |
| Costs related to debt issuances and amendments (c) |  | - |  | 4,352 |  | (382) |
| Loss on extinguishment of debt (d) |  | - |  | 202 |  | - |
| Impairment charges |  | 777 |  | 1,924 |  | - |
| Litigation matters (e) |  | - |  | 10,400 |  | - |
| Tax effect (f) |  | $(1,771)$ |  | $(6,006)$ |  | $(2,597)$ |
| Adjusted Net Income (Loss) | \$ | 175,947 | \$ | $(315,047)$ | \$ | 85,487 |
| Diluted weighted average shares outstanding (g) |  | 68,032 |  | 65,572 |  | 67,730 |
| Adjusted Earnings per Share | \$ | 2.59 | \$ | (4.80) | \$ | 1.26 |

The following table shows the Company's reconciliation of net income (loss) to Adjusted EBITDA for the periods indicated:

|  | (unaudited) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |
|  | Three Months Ended |  |  |  |  |  |
|  | $\begin{gathered} \text { May 1, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { May 2, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { May 4, } \\ 2019 \\ \hline \end{gathered}$ |  |
| Reconciliation of net income (loss) to Adjusted EbITDA: |  |  |  |  |  |  |
| Net income (loss) | \$ | 171,030 | \$ | (333,728) | \$ | 77,765 |
| Interest expense |  | 19,599 |  | 14,693 |  | 13,371 |
| Interest income |  | (74) |  | (716) |  | (205) |
| Loss on extinguishment of debt (d) |  | - |  | 202 |  | - |
| Costs related to debt issuances and amendments (c) |  | - |  | 4,352 |  | (382) |
| Litigation matters (e) |  | - |  | 10,400 |  | - |
| Depreciation and amortization (h) |  | 61,521 |  | 60,685 |  | 61,180 |
| Impairment charges |  | 777 |  | 1,924 |  | - |
| Income tax expense (benefit) |  | 40,637 |  | $(205,359)$ |  | 16,195 |
| Adjusted EBITDA | \$ | 293,490 | \$ | $(447,547)$ | \$ | 167,924 |

The following table shows the Company's reconciliation of net income (loss) to Adjusted EBIT for the periods indicated:

|  | (unaudited) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |
|  | Three Months Ended |  |  |  |  |  |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \hline \text { May 2, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { May 4, } \\ 2019 \end{gathered}$ |  |
| Reconciliation of net income (loss) to Adjusted EBIT: |  |  |  |  |  |  |
| Net income (loss) | \$ | 171,030 | \$ | $(333,728)$ | \$ | 77,765 |
| Interest expense |  | 19,599 |  | 14,693 |  | 13,371 |
| Interest income |  | (74) |  | (716) |  | (205) |
| Loss on extinguishment of debt (d) |  | - |  | 202 |  | - |
| Costs related to debt issuances and amendments (c) |  | - |  | 4,352 |  | (382) |
| Net favorable lease costs (a) |  | 5,911 |  | 6,443 |  | 10,701 |
| Impairment charges |  | 777 |  | 1,924 |  | - |
| Litigation matters (e) |  | - |  | 10,400 |  | - |
| Income tax expense (benefit) |  | 40,637 |  | $(205,359)$ |  | 16,195 |
| Adjusted EBIT | \$ | 237,880 | \$ | $(501,789)$ | \$ | 117,445 |

(unaudited)


The following table shows the reconciliation of the Company's effective tax rates on a GAAP basis to the Adjusted Effective Tax Rates for the periods indicated:

## Effective tax rate on a GAAP basis

Adjustments to arrive at Adjusted Effective Tax Rate
Adjusted Effective Tax Rate

| (unaudited) |  |  |
| :---: | :---: | :---: |
| Three Months Ended |  |  |
| $\begin{gathered} \hline \text { May 1, } \\ 2021 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { May 2, } \\ 2020 \end{gathered}$ | $\begin{gathered} \hline \text { May 4, } \\ 2019 \\ \hline \end{gathered}$ |
| 19.2\% | 38.1 \% | 17.2\% |
| 0.2 | 0.9 | 0.8 |
| 19.4\% | 39.0\% | 18.0\% |

(a) Net favorable lease costs represents the non-cash amortization expense associated with favorable and unfavorable leases that were recorded as a result of purchase accounting related to the April 13, 2006 Bain Capital acquisition of Burlington Coat Factory Warehouse Corporation. These expenses are recorded in the line item "Selling, general and administrative expenses" in our Consolidated Statement of Income (Loss).
(b) Represents non-cash accretion of original issue discount on convertible notes. The original issue discount was eliminated as of the beginning of Fiscal 2021, as a result of adopting Accounting Standards Update 2020-06, "Accounting for Convertible Instruments and Contracts in an Entity's Own Equity."
(c) Represents certain costs incurred as a result of the issuance of secured notes and convertible notes, as well as the execution of refinancing opportunities.
(d) Amounts relate to the refinancing of the Term Loan Facility.
(e) Represents amounts charged for certain litigation matters.
(f) Tax effect is calculated based on the effective tax rates (before discrete items) for the respective periods, adjusted for the tax effect for the impact of items (a) through (e). The effective tax rate for the first quarter of Fiscal 2020 includes the benefit of loss carrybacks to prior years with higher statutory tax rates.
(g) Diluted weighted average shares outstanding starts with basic shares outstanding and adds back any potentially dilutive securities outstanding during the period.
(h) Includes $\$ 5.9$ million, $\$ 6.4$ million and $\$ 10.5$ million of favorable lease costs included in the line item "Selling, general and administrative expenses" in our Consolidated Statements of Income (Loss) for the three months ended May 1, 2021, May 2, 2020 and May 4, 2019, respectively.

## Burlington

