# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, DC 20549 

## FORM 8-K

CURRENT REPORT<br>Pursuant to Section 13 or 15(d)<br>of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): March 2, 2023

## Burlington

BURLINGTON STORES, INC.
(Exact Name of Registrant As Specified In Charter)

## Delaware

(State or Other Jurisdiction of Incorporation)

## 001-36107

(Commission
File Number)

80-0895227
(IRS Employer Identification No.)

$$
\begin{gathered}
2006 \text { Route } 130 \text { North } \\
\text { Burlington, New Jersey } 08016 \\
\text { (Address of Principal Executive Offices, including Zip Code) } \\
\text { (609) 387-7800 } \\
\text { (Registrant's telephone number, including area code) } \\
\text { Not applicable } \\
\text { (Former Name or Former Address, if Changed Since Last Report) }
\end{gathered}
$$

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :---: | :---: | :---: |
| Common Stock, par value $\$ 0.0001$ per share | BURL | New York Stock Exchange |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule $12 \mathrm{~b}-2$ of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter). $\square$

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$

## Item 2.02. Results of Operations and Financial Condition.

On March 2, 2023, Burlington Stores, Inc. issued a press release announcing its operating results for the fourth quarter and fiscal year ended January 28, 2023. A copy of the press release is furnished as Exhibit 99.1 to this Current Report.

The information contained in this Item 2.02, and Exhibit 99.1 attached hereto, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of, or otherwise regarded as filed under, the Securities Exchange Act of 1934, as amended (the "Exchange Act"), nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits
Exhibit
No. Description

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## BURLINGTON STORES, INC.

/s/ David Glick

David Glick
Group Senior Vice President of Investor Relations and Treasurer

## Burlington

## Burlington Stores, Inc. Reports Fourth Quarter 2022 Results <br> All Fiscal 2022 comparisons are made versus the same period in Fiscal 2021

o On a GAAP basis, total sales increased 5\%, net income was \$185 million, and diluted EPS increased 57\% to \$2.83

० Comparable store sales decreased 2\%, ahead of guidance for -6\% to -9\%
o Adjusted EBIT margin increased 80 basis points versus last year
o On a non-GAAP basis, Adjusted EPS increased 17\% to \$2.96, above guidance of \$2.45-\$2.75
o Introducing outlook for FY23 Adjusted EPS of \$5.50-\$6.00
BURLINGTON, New Jersey; March 2, 2023 - Burlington Stores, Inc. (NYSE: BURL), a nationally recognized off-price retailer of high-quality, branded apparel, footwear, accessories, and merchandise for the home at everyday low prices, today announced its results for the fourth quarter ended January 28, 2023.

Michael O'Sullivan, CEO, stated, "I am pleased with the improvement in our sales trend during the fourth quarter. We saw monthly comps accelerate as we moved through the quarter, and this stronger trend has continued through February. The acceleration in our trend was partly driven by improved conversion and basket size, which we attribute to more compelling value in our assortment, but was also driven by improved traffic, which we interpret as a sign that the headwinds that we saw through most of 2022 are beginning to moderate."

Mr. O'Sullivan continued, "Our merchandising and operating plans for 2023 are based on 3\% to $5 \%$ comp sales growth. The underlying strategy behind these plans is to drive sales by taking advantage of the terrific off-price buying environment for branded merchandise and passing along these compelling values to our shoppers. On $3 \%$ to $5 \%$ comp sales growth, we are expecting 80 to 120 basis points of operating margin expansion."

Mr. O'Sullivan concluded, "Beyond 2023, we are excited about our longer-term prospects. We believe that the next few years could present significant opportunities to drive improved results. We are pushing ahead with the transformation of Burlington into a stronger off-price retailer, so we can take advantage of these opportunities." week period ended January 29, 2022).

- Total sales increased 5\% compared to the fourth quarter of Fiscal 2021 to $\$ 2,739$ million, while comparable store sales decreased $2 \%$ compared to the fourth quarter of Fiscal 2021.
- Gross margin rate was $40.7 \%$ vs. $39.8 \%$ for the fourth quarter of Fiscal 2021, an increase of 90 basis points. Freight improved by 130 basis points and merchandise margins decreased 40 basis points.
- Product sourcing costs, which are included in selling, general and administrative expenses (SG\&A), were \$187 million vs. $\$ 159$ million in the fourth quarter of Fiscal 2021. Product sourcing costs include the costs of processing goods through the Company's supply chain and buying costs.
- SG\&A was $28.6 \%$ as a percentage of net sales vs. $28.5 \%$ in the fourth quarter of Fiscal 2021, higher by 10 basis points. Adjusted SG\&A, as defined below, was $21.7 \%$ as a percentage of net sales vs. $22.2 \%$ in the fourth quarter of Fiscal 2021, an improvement of 50 basis points.
- The effective tax rate was $26.2 \%$ vs. $31.8 \%$ in the fourth quarter of Fiscal 2021. The Adjusted Effective Tax Rate was $25.3 \%$ vs. $24.2 \%$ in the fourth quarter of Fiscal 2021.
- Net income was $\$ 185$ million, or $\$ 2.83$ per share vs. $\$ 122$ million, or $\$ 1.80$ per share for the fourth quarter of Fiscal 2021. Adjusted Net Income was $\$ 194$ million, or $\$ 2.96$ per share vs. $\$ 171$ million, or $\$ 2.53$ per share for the fourth quarter of Fiscal 2021.
- Diluted weighted average shares outstanding amounted to 65.4 million during the quarter compared with 67.6 million during the fourth quarter of Fiscal 2021.
- Adjusted EBITDA was $\$ 342$ million vs. $\$ 307$ million in the fourth quarter of Fiscal 2021, an increase of 70 basis points as a percentage of sales. Adjusted EBIT was $\$ 274$ million vs. $\$ 241$ million for the fourth quarter of Fiscal 2021, an increase of 80 basis points as a percentage of sales.


## Full Year Fiscal 2022 Results

- Total sales decreased 7\% compared to Fiscal 2021. Net income decreased $44 \%$, or $\$ 179$ million, to $\$ 230$ million, or $\$ 3.49$ per share vs. $\$ 6.00$ per share in Fiscal 2021, a decrease of $42 \%$. Adjusted EBIT decreased $46 \%$, or $\$ 371$ million, to $\$ 430$ million. Adjusted Net Income of $\$ 281$ million was down $51 \%$ vs. Fiscal 2021, while Adjusted EPS was $\$ 4.26$ vs. $\$ 8.41$ in Fiscal 2021, a decrease of $49 \%$.


## Inventory

- Merchandise inventories were $\$ 1,182$ million vs. $\$ 1,021$ million at the end of Fiscal 2021. Comparable store inventories increased $32 \%$. Reserve inventory was $48 \%$ of total inventory at the end of Fiscal 2022 compared to $50 \%$ at the end of Fiscal 2021.


## Liquidity and Debt

- The Company ended the fourth quarter of Fiscal 2022 with $\$ 1,669$ million in liquidity, comprised of $\$ 873$ million in unrestricted cash and $\$ 796$ million in availability on its ABL facility. The Company ended the fourth quarter with $\$ 1,476$ million in outstanding total debt, including $\$ 942$ million on its Term Loan facility, $\$ 508$ million in Convertible Notes, and no borrowings on the ABL facility.


## Common Stock Repurchases

- During the fourth quarter the Company repurchased 275,029 shares of its common stock for $\$ 51$ million. As of the end of the fourth quarter, the Company had $\$ 347$ million remaining on its share repurchase authorization.


## Outlook

For Fiscal 2023 (the 53-weeks ending February 3, 2024), the Company expects:

- Total sales to increase in the range of $12 \%$ to $14 \%$ including approximately $2 \%$ from the $53^{\text {rd }}$ week, on top of a $7 \%$ decrease in Fiscal 2022; this assumes comparable store sales will increase in the range of $3 \%$ to $5 \%$, on top of the $13 \%$ decrease during Fiscal 2022;
- Capital expenditures, net of landlord allowances, to be approximately $\$ 560$ million;
- To open 70 to 80 net new stores;
- Depreciation \& amortization, exclusive of favorable lease costs, to be approximately $\$ 320$ million;
- Adjusted EBIT margin rate to increase approximately 80 to 120 basis points versus Fiscal 2022;
- Net interest expense to be approximately $\$ 66$ million;
- The effective tax rate to be approximately $26 \%$; and
- Adjusted EPS in the range of $\$ 5.50$ to $\$ 6.00$, utilizing a fully diluted share count of approximately 65 million, as compared to Fiscal 2022 diluted EPS of $\$ 3.49$ and Adjusted EPS of $\$ 4.26$. This includes an expected benefit from the 53 rd week of approximately $\$ 0.05$ per share.

For the first quarter of Fiscal 2023 (the 13-weeks ending April 29, 2023), the Company expects:

- Total sales to increase in the range of $12 \%$ to $14 \%$; this assumes comparable store sales will increase in the range of $5 \%$ to $7 \%$ versus the first quarter of Fiscal 2022;
- Adjusted EBIT margin to increase 120 to 150 basis points versus the first quarter of Fiscal 2022;
- An effective tax rate of approximately $26 \%$; and
- Adjusted EPS in the range of $\$ 0.85$ to $\$ 0.95$, as compared to $\$ 0.24$ in diluted EPS and $\$ 0.54$ in Adjusted EPS last year.

The Company has not presented a quantitative reconciliation of the forward-looking non-GAAP financial measures set out above to their most comparable GAAP financial measures because it would require the Company to create estimated ranges on a GAAP basis, which would entail unreasonable effort. Adjustments required to reconcile forward-looking non-GAAP measures cannot be predicted with reasonable certainty but may include, among others, costs related to debt amendments, loss on extinguishment of debt, and impairment charges, as well as the tax effect of such items. Some or all of those adjustments could be significant.

## Note Regarding Non-GAAP Financial and Other Measures

The foregoing discussion of the Company's operating results includes references to Adjusted SG\&A, Adjusted EBITDA, Adjusted Net Income, Adjusted Earnings per Share (or Adjusted EPS), Adjusted EBIT (or Adjusted Operating Margin), and Adjusted Effective Tax Rate. The Company believes these supplemental measures are useful in evaluating the performance of its business and provide greater transparency into its results of operations. In particular, the Company believes that excluding certain items that may vary substantially in frequency and magnitude from what it considers to be its core operating results are useful supplemental measures that assist in evaluating its ability to generate earnings and leverage sales, and to more readily compare core operating results between past and future periods. These non-GAAP financial measures are defined and reconciled to the most comparable GAAP measures later in this document.

From time to time when discussing its comparable stores sales trends, the Company references its three-year geometric stack, which is defined as a stacked comparable sales growth rate that accounts for the compounding of comparable store sales from Fiscal 2019 to Fiscal 2022. It is calculated for each Fiscal 2022 quarter and full year Fiscal 2022 as follows: (1 + QTD 2021 comparable store sales growth) * (1+ QTD 2022 comparable store sales growth) - 1, and (1 + FY 2021 comparable store sales growth $) *(1+$ FY 2022 comparable store sales growth) - 1 . Comparisons for Fiscal 2021 periods are made versus the same periods in Fiscal 2019.

## Fourth Quarter 2022 Conference Call

The Company will hold a conference call on March 2, 2023 at 8:30 a.m. ET to discuss the Company's fourth quarter and fiscal 2022 results. The U.S. toll free dial-in for the conference call is 1-800-715-9871 (passcode: 9923016) and the international dial-in number is 1-646-307-1963. A live webcast of the conference call will also be available on the investor relations page of the company's website at www.burlingtoninvestors.com.

For those unable to participate in the conference call, a replay will be available after the conclusion of the call on March 2, 2023 beginning at 12:30 p.m. ET through March 9, $202311: 59$ p.m. ET. The U.S. toll-free replay dial-in number is 1-800-770-2030 and the international replay dial-in number is $1-609-800-9909$. The replay passcode is 9923016.

## About Burlington Stores, Inc.

Burlington Stores, Inc., headquartered in New Jersey, is a nationally recognized off-price retailer with Fiscal 2022 net sales of $\$ 8.7$ billion. The Company is a Fortune 500 company and its common stock is traded on the New York Stock Exchange under the ticker symbol "BURL." The Company operated 927 stores as of the end of Fiscal 2022, in 46 states and Puerto Rico, principally under the name Burlington Stores. The Company's stores offer an extensive selection of in-season, fashion-focused merchandise at up to $60 \%$ off other retailers'

For more information about the Company, visit www.burlington.com.

## Investor Relations Contacts:

David J. Glick
Daniel Delrosario
855-973-8445
Info@BurlingtonInvestors.com
Allison Malkin
ICR, Inc.
203-682-8225

## Safe Harbor for Forward-Looking and Cautionary Statements

This release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21 E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical fact included in this release, including those about our long-term prospects, the effects of our Burlington 2.0 initiatives, the economic environment, expected sales trend and market share and supply chain plans, as well as statements describing our outlook for future periods, are forward-looking statements. Forward-looking statements discuss our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. We do not undertake to publicly update or revise our forward-looking statements, except as required by law, even if experience or future changes make it clear that any projected results expressed or implied in such statements will not be realized. If we do update one or more forward-looking statements, no inference should be made that we will make additional updates with respect to those or other forward-looking statements. All forward-looking statements are subject to risks and uncertainties that may cause actual events or results to differ materially from those we expected, including general economic conditions, such as inflation, and the domestic and international political situation and the related impact on consumer confidence and spending; the impact of the COVID-19 pandemic and actions taken to slow its spread and the related impacts on economic activity, financial markets, labor markets and the global supply chain; competitive factors, including pricing and promotional activities of major competitors and an increase in competition within the markets in which we compete; seasonal fluctuations in our net sales, operating income and inventory levels; the reduction in traffic to, or the closing of, the other destination retailers in the shopping areas where our stores are located; our ability to identify changing consumer preferences and demand; unseasonable weather conditions caused by climate change or otherwise adversely impacting demand; natural and man-made disasters, including fire, snow and ice storms, flood, hail, hurricanes and earthquakes; our ability to successfully implement one or more of our strategic initiatives and growth plans; our ability to execute our opportunistic buying and inventory management process; the availability of desirable store locations on suitable terms; the availability, selection and purchasing of attractive merchandise on favorable terms; our ability to attract, train and retain quality employees and temporary personnel in appropriate numbers; labor costs and our ability to manage a large workforce; the solvency of parties with whom we do business and their willingness to perform their obligations to us; import risks, including tax and trade policies, tariffs and government regulations; domestic and international events affecting the delivery of merchandise to our stores; unforeseen cyber-related problems or attacks; payment-related risks; our ability to effectively generate sufficient levels of customer awareness and traffic through our advertising and marketing programs; damage to our corporate reputation or brand; issues with merchandise safety and shrinkage; lack of or insufficient insurance coverage; the impact of current and future laws and the interpretation of such laws; the impact of increasingly rigorous privacy and data security regulations; any unforeseen material loss or casualty or
the existence of adverse litigation; use of social media in violation of applicable laws and regulations; our substantial level of indebtedness and related debt-service obligations; consequences of the failure to comply with covenants in our debt agreements; possible conversion of our $2.25 \%$ Convertible Notes due 2025; the availability of adequate financing; and each of the factors that may be described from time to time in our filings with the U.S. Securities and Exchange Commission. For each of these factors, the Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, as amended.

## BURLINGTON STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME <br> (unaudited)

(All amounts in thousands, except per share data)

|  | Three Months Ended |  |  |  | Fiscal Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January 28,2023 |  | January 29,$2022$ |  | January 28,$2023$ |  | January 29,$2022$ |  |
| REVENUES: |  |  |  |  |  |  |  |  |
| Net sales | \$ | 2,739,085 | \$ | 2,603,461 | \$ | 8,684,545 | \$ | 9,306,549 |
| Other revenue |  | 5,198 |  | 5,547 |  | 18,059 |  | 15,707 |
| Total revenue |  | 2,744,283 |  | 2,609,008 |  | 8,702,604 |  | 9,322,256 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |  |  |
| Cost of sales |  | 1,625,375 |  | 1,566,723 |  | 5,171,715 |  | 5,436,155 |
| Selling, general and administrative expenses |  | 784,599 |  | 741,622 |  | 2,877,356 |  | 2,868,527 |
| Costs related to debt issuances and amendments |  | - |  | - |  | - |  | 3,419 |
| Depreciation and amortization |  | 68,491 |  | 66,131 |  | 270,398 |  | 249,217 |
| Impairment charges - long-lived assets |  | 3,846 |  | 4,514 |  | 21,402 |  | 7,748 |
| Other income - net |  | $(8,074)$ |  | $(1,364)$ |  | $(26,907)$ |  | $(11,630)$ |
| Loss on extinguishment of debt |  | - |  | 38,264 |  | 14,657 |  | 156,020 |
| Interest expense |  | 19,020 |  | 14,792 |  | 66,474 |  | 67,502 |
| Total costs and expenses |  | 2,493,257 |  | 2,430,682 |  | 8,395,095 |  | 8,776,958 |
| Income before income tax expense |  | 251,026 |  | 178,326 |  | 307,509 |  | 545,298 |
| Income tax expense |  | 65,826 |  | 56,690 |  | 77,386 |  | 136,459 |
| Net income | \$ | 185,200 | \$ | 121,636 | \$ | 230,123 | \$ | 408,839 |
|  |  |  |  |  |  |  |  |  |
| Diluted net income per common share | \$ | 2.83 | \$ | 1.80 | \$ | 3.49 | \$ | 6.00 |
|  |  |  |  |  |  |  |  |  |
| Weighted average common shares - diluted |  | 65,385 |  | 67,626 |  | 65,901 |  | 68,126 |

## BURLINGTON STORES, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)

(All amounts in thousands)

|  | $\begin{gathered} \text { January 28, } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { January } 29, \\ \hline 2022 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 872,623 | \$ | 1,091,091 |
| Restricted cash and cash equivalents |  | 6,582 |  | 6,582 |
| Accounts receivable-net |  | 71,091 |  | 54,089 |
| Merchandise inventories |  | 1,181,982 |  | 1,021,009 |
| Assets held for disposal |  | 19,823 |  | 4,358 |
| Prepaid and other current assets |  | 131,691 |  | 370,515 |
| Total current assets |  | 2,283,792 |  | 2,547,644 |
| Property and equipment-net |  | 1,668,005 |  | 1,552,237 |
| Operating lease assets |  | 2,945,932 |  | 2,638,473 |
| Goodwill and intangible assets-net |  | 285,064 |  | 285,064 |
| Deferred tax assets |  | 3,205 |  | 3,959 |
| Other assets |  | 83,599 |  | 62,136 |
| Total assets | \$ | 7,269,597 | \$ | $\underline{\text { 7,089,513 }}$ |

## LIABILITIES AND STOCKHOLDERS' EQUITY

## Current liabilities:

| Accounts payable | \$ | 955,793 | \$ | 1,080,802 |
| :---: | :---: | :---: | :---: | :---: |
| Current operating lease liabilities |  | 401,111 |  | 358,793 |
| Other current liabilities |  | 541,413 |  | 493,695 |
| Current maturities of long term debt |  | 13,634 |  | 14,357 |
| Total current liabilities |  | 1,911,951 |  | 1,947,647 |
| Long term debt |  | 1,462,072 |  | 1,541,102 |
| Long term operating lease liabilities |  | 2,825,292 |  | 2,539,420 |
| Other liabilities |  | 69,386 |  | 80,904 |
| Deferred tax liabilities |  | 205,991 |  | 220,023 |
| Stockholders' equity |  | 794,905 |  | 760,417 |
| Total liabilities and stockholders' equity | \$ | $\underline{7,269,597}$ | \$ | $\underline{7,089,513}$ |

## BURLINGTON STORES, INC

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (unaudited)

(All amounts in thousands)

|  | Fiscal Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January 28, } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 29, } \\ 2022 \\ \hline \end{gathered}$ |  |
| OPERATING ACTIVITIES |  |  |  |  |
| Net income | \$ | 230,123 | \$ | 408,839 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |  |  |
| Depreciation and amortization |  | 270,398 |  | 249,217 |
| Deferred income taxes |  | $(25,431)$ |  | 51,952 |
| Loss on extinguishment of debt |  | 14,657 |  | 156,020 |
| Non-cash stock compensation expense |  | 67,480 |  | 58,546 |
| Non-cash lease expense |  | (523) |  | $(10,294)$ |
| Cash received from landlord allowances |  | 23,137 |  | 34,051 |
| Changes in assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(13,012)$ |  | 10,186 |
| Merchandise inventories |  | $(160,974)$ |  | $(280,220)$ |
| Accounts payable |  | $(125,006)$ |  | 214,792 |
| Other current assets and liabilities |  | 289,682 |  | $(89,492)$ |
| Long term assets and liabilities |  | (360) |  | $(2,782)$ |
| Other operating activities |  | 26,214 |  | 32,344 |
| Net cash provided by operating activities |  | 596,385 |  | 833,159 |
| INVESTING ACTIVITIES |  |  |  |  |
| Cash paid for property and equipment |  | $(447,393)$ |  | $(352,467)$ |
| Lease acquisition costs |  | $(3,710)$ |  | (576) |
| Proceeds from sale of property and equipment and assets held for sale |  | 27,961 |  | 8,654 |
| Net cash (used in) investing activities |  | (423,142) |  | (344,389) |
| FINANCING ACTIVITIES |  |  |  |  |
| Proceeds from long term debt-Term B-6 Loans |  | - |  | 956,608 |
| Principal payments on long term debt-Term B-5 Loans |  | - |  | (961,415) |
| Principal payment on long term debt-Convertible Notes |  | $(78,240)$ |  | $(201,695)$ |
| Principal payments on long term debt-Secured Notes |  | - |  | $(323,905)$ |
| Purchase of treasury shares |  | $(316,896)$ |  | $(266,628)$ |
| Other financing activities |  | 3,425 |  | 19,080 |
| Net cash (used in) provided by financing activities |  | (391,711) |  | $(777,955)$ |
| (Decrease) in cash, cash equivalents, restricted cash and restricted cash equivalents |  | $(218,468)$ |  | $(289,185)$ |
| Cash, cash equivalents, restricted cash and restricted cash equivalents at beginning of period |  | 1,097,673 |  | 1,386,858 |
| Cash, cash equivalents, restricted cash and restricted cash equivalents at end of period | \$ | 879,205 | \$ | 1,097,673 |

# Reconciliation of Non-GAAP Financial Measures 

(Unaudited)
(Amounts in thousands, except per share data)
The following tables calculate the Company's Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBIT, Adjusted SG\&A and Adjusted Effective Tax Rate, all of which are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position or cash flows that either excludes or includes amounts that are not normally excluded or included in the most directly comparable measure calculated and presented in accordance with GAAP.

Adjusted Net Income is defined as net income, exclusive of the following items, if applicable: (i) net favorable lease costs; (ii) costs related to debt issuances and amendments; (iii) loss on extinguishment of debt; (iv) impairment charges; (v) amounts related to certain litigation matters; and (vi) other unusual, non-recurring or extraordinary expenses, losses, charges or gains, all of which are tax effected to arrive at Adjusted Net Income.

Adjusted EPS is defined as Adjusted Net Income divided by the diluted weighted average shares outstanding, as defined in the table below.
Adjusted EBITDA is defined as net income, exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) depreciation and amortization; (vi) impairment charges; (vii) costs related to debt issuances and amendments; (viii) amounts related to certain litigation matters; and (ix) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted EBIT (or Adjusted Operating Margin) is defined as net income, exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) impairment charges; (vi) net favorable lease costs; (vii) costs related to debt issuances and amendments; (viii) amounts related to certain litigation matters; and (ix) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted SG\&A is defined as SG\&A less product sourcing costs, favorable lease costs and amounts related to certain litigation matters.
Adjusted Effective Tax Rate is defined as the GAAP effective tax rate less the tax effect of the reconciling items to arrive at Adjusted Net Income (footnote (e) in the table below).

The Company presents Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBIT, Adjusted SG\&A and Adjusted Effective Tax Rate because it believes they are useful supplemental measures in evaluating the performance of the Company's business and provide greater transparency into the results of operations. In particular, the Company believes that excluding certain items that may vary substantially in frequency and magnitude from what the Company considers to be its core operating results are useful supplemental measures that assist in evaluating the Company's ability to generate earnings and leverage sales, and to more readily compare core operating results between past and future periods.

The Company believes that these non-GAAP measures provide investors helpful information with respect to the Company's operations and financial condition. Other companies in the retail industry may calculate these non-GAAP measures differently such that the Company's calculation may not be directly comparable.

The following table shows the Company's reconciliation of net income to Adjusted Net Income and Adjusted EPS for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands, except per share data) |  |  |  |  |  |  |  |
|  | Three Months Ended |  |  |  | Fiscal Year Ended |  |  |  |
|  | January $28, ~$2023 |  | $\begin{gathered} \hline \text { January 29, } \\ \hline 2022 \\ \hline \end{gathered}$ |  | January 28,2023 |  | $\begin{gathered} \text { January } 29, \\ \hline 2022 \end{gathered}$ |  |
| Reconciliation of net income to Adjusted Net Income: |  |  |  |  |  |  |  |  |
| Net income | \$ | 185,200 | \$ | 121,636 | \$ | 230,123 | \$ | 408,839 |
| Net favorable lease costs (a) |  | 4,329 |  | 4,726 |  | 18,591 |  | 21,914 |
| Costs related to debt issuances and amendments (b) |  | - |  | - |  | - |  | 3,419 |
| Loss on extinguishment of debt (c) |  | - |  | 38,264 |  | 14,657 |  | 156,020 |
| Impairment charges - long-lived assets |  | 3,846 |  | 4,514 |  | 21,402 |  | 7,748 |
| Litigation matters (d) |  | - |  | - |  | 10,500 |  | - |
| Tax effect (e) |  | 364 |  | 2,093 |  | $(14,503)$ |  | $(24,741)$ |
| Adjusted Net Income | \$ | 193,739 | \$ | 171,233 | \$ | 280,770 | \$ | 573,199 |
| Diluted weighted average shares outstanding (f) |  | 65,385 |  | 67,626 |  | 65,901 |  | 68,126 |
| Adjusted Earnings per Share | \$ | 2.96 | \$ | 2.53 | \$ | 4.26 | \$ | 8.41 |

The following table shows the Company's reconciliation of net income to Adjusted EBITDA for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |
|  | Three Months Ended |  |  |  | Fiscal Year Ended |  |  |  |
|  | January 28, <br> 2023 |  | $\begin{gathered} \hline \text { January 29, } \\ 2022 \\ \hline \end{gathered}$ |  | January 28, <br> 2023 |  | $\begin{gathered} \hline \text { January 29, } \\ \hline 2022 \\ \hline \end{gathered}$ |  |
| Reconciliation of net income to Adjusted EBITDA: |  |  |  |  |  |  |  |  |
| Net income | \$ | 185,200 | \$ | 121,636 | \$ | 230,123 | \$ | 408,839 |
| Interest expense |  | 19,020 |  | 14,792 |  | 66,474 |  | 67,502 |
| Interest income |  | $(4,557)$ |  | (34) |  | $(8,799)$ |  | (189) |
| Loss on extinguishment of debt (c) |  | - |  | 38,264 |  | 14,657 |  | 156,020 |
| Costs related to debt issuances and amendments (b) |  | - |  | - |  | - |  | 3,419 |
| Litigation matters (d) |  | - |  | - |  | 10,500 |  | - |
| Depreciation and amortization (g) |  | 72,820 |  | 70,857 |  | 288,990 |  | 271,132 |
| Impairment charges - long-lived assets |  | 3,846 |  | 4,514 |  | 21,402 |  | 7,748 |
| Income tax expense |  | 65,826 |  | 56,690 |  | 77,386 |  | 136,459 |
| Adjusted EBITDA | \$ | $\underline{ }$ 342,155 | \$ | 306,719 | \$ | $\underline{700,733}$ | \$ | $\underline{ }$ |

The following table shows the Company's reconciliation of net income to Adjusted EBIT for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |
|  | Three Months Ended |  |  |  | Fiscal Year Ended |  |  |  |
|  | $\begin{gathered} \hline \text { January 28, } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 29, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 28, } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 29, } \\ 2022 \\ \hline \end{gathered}$ |  |
| Reconciliation of net income to Adjusted EBIT: |  |  |  |  |  |  |  |  |
| Net income | \$ | 185,200 | \$ | 121,636 | \$ | 230,123 | \$ | 408,839 |
| Interest expense |  | 19,020 |  | 14,792 |  | 66,474 |  | 67,502 |
| Interest income |  | $(4,557)$ |  | (34) |  | $(8,799)$ |  | (189) |
| Loss on extinguishment of debt (c) |  | - |  | 38,264 |  | 14,657 |  | 156,020 |
| Costs related to debt issuances and amendments (b) |  | - |  | - |  | - |  | 3,419 |
| Net favorable lease costs (a) |  | 4,329 |  | 4,726 |  | 18,591 |  | 21,914 |
| Impairment charges - long-lived assets |  | 3,846 |  | 4,514 |  | 21,402 |  | 7,748 |
| Litigation matters (d) |  | - |  | - |  | 10,500 |  | - |
| Income tax expense |  | 65,826 |  | 56,690 |  | 77,386 |  | 136,459 |
| Adjusted EBIT | \$ | 273,664 | \$ | 240,588 | \$ | 430,334 | \$ | 801,712 |

The following table shows the Company's reconciliation of SG\&A to Adjusted SG\&A for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |
|  | Three Months Ended |  |  |  | Fiscal Year Ended |  |  |  |
| Reconciliation of SG\&A to Adjusted SG\&A: | January 28,2023 |  | January 29, 2022 |  | January 28,2023 |  | January 29, 2022 |  |
| SG\&A | \$ | 784,599 |  | 741,622 | \$ | 2,877,356 | \$ | 2,868,527 |
| Net favorable lease costs (a) |  | $(4,329)$ |  | $(4,726)$ |  | $(18,591)$ |  | $(21,914)$ |
| Product sourcing costs |  | $(186,790)$ |  | $(159,179)$ |  | $(677,580)$ |  | (618,319) |
| Litigation matters (d) |  | - |  | - |  | (10,500) |  | - |
| Adjusted SG\&A | \$ | $\underline{593,480}$ | \$ | 577,717 | \$ | $\underline{\text { 2,170,685 }}$ | \$ | 2,228,294 |

The following table shows the reconciliation of the Company's effective tax rates on a GAAP basis to the Adjusted Effective Tax Rates for the periods indicated:

|  | (unaudited) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  | Fiscal Year Ended |  |
|  | $\begin{gathered} \hline \text { January 28, } \\ 2023 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { January 29, } \\ 2022 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { January 28, } \\ 2023 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { January 29, } \\ 2022 \\ \hline \end{gathered}$ |
| Effective tax rate on a GAAP basis | 26.2 \% | 31.8\% | 25.2\% | 25.0\% |
| Adjustments to arrive at Adjusted Effective Tax Rate | (0.9) | (7.6) | (0.5) | (3.0) |
| Adjusted Effective Tax Rate | 25.3 \% | 24.2 \% | 24.7 $\%$ | $\underline{22.0} \%$ |

The following table shows the Company's reconciliation of net income to Adjusted Net Income for the prior period Adjusted EPS amounts used in this press release for the periods indicated:

|  | (unaudited) |  |
| :---: | :---: | :---: |
|  | (in thousands, except per share data) |  |
|  | Three Months Ended April 30, 2022 |  |
| Reconciliation of net income to Adjusted Net Income: |  |  |
| Net income | \$ | 16,174 |
| Net favorable lease costs (a) |  | 4,702 |
| Loss on extinguishment of debt (c) |  | 14,657 |
| Impairment charges |  | 2,543 |
| Litigation matters |  | 5,000 |
| Tax effect (e) |  | $(7,017)$ |
| Adjusted Net Income | \$ | 36,059 |
| Diluted weighted average shares outstanding (f) |  | 66,645 |
| Adjusted Earnings per Share | \$ | 0.54 |

(a) Net favorable lease costs represent the non-cash expense associated with favorable and unfavorable leases that were recorded as a result of purchase accounting related to the April 13, 2006 Bain Capital acquisition of Burlington Coat Factory Warehouse Corporation. These expenses are recorded in the line item "Selling, general and administrative expenses" in our Condensed Consolidated Statements of Income.
(b) Represents costs incurred in connection with the review and execution of refinancing opportunities.
(c) Fiscal 2022 amounts relate to the partial repurchases of the Convertible Notes in the first quarter. Fiscal 2021 amounts relate to the partial repurchase of the Convertible Notes, the redemption of the Secured Notes, as well as the refinancing of the Term Loan Facility.
(d) Represents amounts charged for certain litigation matters.
(e) Tax effect is calculated based on the effective tax rates (before discrete items) for the respective periods, adjusted for the tax impact of items (a) through (d).
(f) Diluted weighted average shares outstanding starts with basic shares outstanding and adds back any potentially dilutive securities outstanding during the period.
(g) Includes favorable lease costs included in the line item "Selling, general and administrative expenses" in our Condensed Consolidated Statements of Income. During the three months ended January 28, 2023 and January 29, 2022, favorable lease costs
were $\$ 4.3$ million and $\$ 4.7$ million, respectively. During the twelve months ended January 28, 2023 and January 29, 2022, favorable lease costs were $\$ 18.6$ million and $\$ 21.9$ million, respectively.

